# It's The Last Push That Breaks The Back Of Failure 

# "Most men who fail at their work, fail by only a little," says E. D. Stair, one of the country's biggest newspaper publishers-"They give almost, but not quite, enough-Another ounce of steam and they would have turned the trick!" 

## By William S. Dutton

ABACK-ALLEY fist fight between a pair of husky, tousled American youngsters may or may not be inspiring, according to your viewpoint. But it was in watching such a rough and tumble set-to, fifty-odd years ago, that Edward D. Stair got an inspiration that had much to do with shaping his career.
It happened in the little town of Morenci, Michigan, whikh in that day was a puritanical village of some eighteen hundred all-American souls. Fighting was sternly frowned upon by parents. It wasn't indulged in openly-if it could be helped. Yet boys will fight.
I don't know what this particular fight was about. That doesn't matter, anyway. What does matter is that one boy was a head taller than the other, heavier and stronger and more formidable; but it was the little fellow who won. A dozen times he was knocked sprawling into the dirt; a dozen times he was up again, peppery as a bantam game rooster. He wouldn't stay down, and every time he came up for more it was with arms and fists flailing like a miniature whirlwind.

FINALLY, the big boy was gasping for wind. He was tuckered out, wobbling, from knocking the little fellow down, Then the bantam stepped up, measured his opponent from between battered eyes, swung-and the battle of that day was over!
"IGood boy, Dan!" cried an admirer. "I knew you could flatten him!"

The victor accepted his proffered cap, wiped a wad of alley mud from an ear, and cast a scornful eye upon the vanquished.
"Shucks!" he declared. "He can't fight. He's got a boiler big as a freight engine's, but he don't get up enough steam!"'
We were seated, E. D. Stair and I, in his comfortable office in Detroit when he revived for me that story in which he had played the rôle of a hero-worshipping spectator. A mite of a youngster then, he is sixty-seven years old now, and owner and publisher of the Detroit "Free Press," which is one of the largest and most influential of this country's daily
newspapers. And as he went on to explain to me how he had become owner of the "Free Press," I began to understand why he had told me of that half-century-old alley scrap between boys. It was the key to his own story.

Morenci was his home town. He printed his first newspaper, a tiny affair, in the attic of his father's house. Later on, after several experiments with other papers, he went out and deliberately bought a little weekly newspaper that was a failure-bought it because it was a failure and to be had cheap-and made it successful. Then he sold that, and with his profit bought another failing newspaper, and another, each a bigger paper and consequently a bigger failure than the last. Each in its turn he made into a paying publication and sold it at a profit. The Detroit "Free Press," a great prosperous daily to-day, occupying one of the finest newspaper buildings in the world, was a failure in so far as earnings were concerned.

And here is the point:
Stair didn't introduce any spectacularly new and brilliant methods into newspaper publishing. He kept to the established, well-beaten path over which his predecessors had gone, and failed. In many instances he even adopted his predecessors' policies. He tore nothing down. But to those policies and methods he gave just a little more force. He put on just a little more pressure. He watched results just a little bit closer, and went after things a little bit harder. In a line, he got up all the steam his boilers would hold!
"The boy who won that fight was older than I," he explained, coming back to the drama in the alley. "Some folks in the town called him a bully, because he picked quarrels and always won. But I noticed something about him which convinced me why he won. He never gave up, no matter how big the chap he tackled. He put his last ounce into what he did, and that ounce always pulled hin through. In fact, I concluded that it was the extra ounce that did pull him through, for often he was exactly that close to a thrashing. But he always produced that ounce!
" Since then, in the light_of years, I've
learned an odd thing: There is usually precious little difference between achievement and failure. Most men who fail do so by just a little. They give almost, but not quite, enough. Another ounce of steam and they'd have turned the trick.
"Here is an editorial. It is fairly well written. It presents a novel viewpoint. Structurally it is all it should be. But the effect it leaves is flat. It has no kick. Therefore, as it stands, it is a failure. But cut a word out of its title. Replace a long word here and there with a vigorous, more pointed short one. Cut that long, tiresome sentence in half-and what happens? You have a strong, telling presentation of the case. The failure is a success. Yet all you have done is add a little ginger, put on an ounce more steam!"
Mr. Stair's eyes twinkled. "That day, after Dan had polished off the big fellow there in the alley, I looked up another big fellow who some time before had polished me. We had another go at it, and I kept in mind Dan's prescription about steam. It worked! Well, it's been working ever since, in business. It's a rattling good prescription."

MORENCI to all effects was a New England town transplanted in Michigan. Stair's father, who had moved in from Ohio, conducted the town's stove and tinware store, did its tinsmithing and installed its stoves.
"There wasn't a foreigner in town," Mr. Stair related, "and not even a negro. It was a big sensation when a negro barber came in and opened a shop. We kids crowded in front of that shop as if it were the main entrance of a circus. None of us had seen a negro before.
"We were strait-laced in our town. Folks hated a liar and despised a cornercutter. More faith was put in a man's word than in a written contract. They were slow to go into debt and didn't boast of it when they did. If the home was mortgaged, they skimped and saved to clear it, for a mortgage was a family skeleton to keep hidden. We worked, all of us, rich and poor alike. And while few in our town were rich, likewise few were poor.
"This training (Continued on page 76 )
painting for you myself." At first Ben couldn't believe it; but it doesn't take long for a twelve-year-old boy to take in anything like that. With a look at me as though he didn't dare tarry for fear he'd wake up, he was off.

So I had to get out of my new dress and white kid shoes and into an old gingham I kept for rough work. I felt it really was up to me to do the painting, because I had a feeling that, while Will might think it was a darn shame for a kid not to get to go, swimming all summer, he'd feel it wasn't very businesslike to pay him seventy-five cents a day for going.
S O I didn't get to that meeting of the Mothers' Club.

I didn't get there the next week, either. America couldn't come to wash till Thursday, and I couldn't find anybody to stay with the babies. I put in the afternoon painting the window boxes and the backs of the front porch stepspainting the garage had got me started, and you know how it is once you get started painting.

The painting got me to thinking about Ben Brace, and I couldn't put him out of my head-a twelve-yearold boy who looked like my baby and never got a chance to go swimming. I couldn't keep from thinking-suppose it were Jack, all alone in the world with nobody but a man who would farm him out every minute, and never let him have any fun.

Dulcie stopped by on her way home from Mothers' Club meeting to tell me the news: Mrs. Kirstead had brought Frankie. It was so hot Mrs. Vanter had taken off her hat, and while the meeting was going on nobody remembered Frankie, and he had taken off all the trimming and was filling the hat with dirt-to plant the trimming in, he said. Also, the Emporium had given the club a wicker divan.
"We're going to see if the electrical fixture store won't give us some plain fixtures," Dulcie went on with the news. "And Mrs. Long is simply furious. Some boys broke into the warehouse one day last week and broke a lot of windows and pulled some of the electric wiring loose, and did some other damage. She found out who they were, some of the Hunkies down by the tracks, and she's had them arrested. She's simply wild; she's going over to Verblen Friday to appear against them."

Also, Miss Prescott was coming back


I kind of hated to go off and leave him. . . It struck me that something was wrong. . . . And finally, without his really telling me, I found out what was the trouble
the end of the week, and Betty Bartell wanted to join the club, though her baby wasn't due till fall. And so on. Dulcie certainly had a lot of news.

THURSDAY afternoon I took the twins up to Mother's and used her electric sewing machine all the afternoon. When I got back, America, who had been at my house washing, said a woman had been to see me. "Mrs. Rzwqtrvs," it sounded like when America tried to say the name, and I couldn't imagine who it was. America said she said something about the Mothers' Club, but I couldn't place any
member with a name that sounded like that, and I finally gave it up.

Will wasn't going to be home that night; he and Father Horton had gone out to Berrytown to appraise some farms, and were going to stay overnight, and go on the next day to look at some property on beyond. Dulcie's house being so close, I wasn't a bit afraid to stay alone with the babies. But when I heard a knock at the back door after dark, it did give me a bit of a start. However, to my relief, I saw that it was just Ben Brace. He'd come to get his sweater, a poor, ratty little old thing that he'd (Continued on page 153)


## Edward Douglas Stair

BEFORE he bought the Detroit "Free Press," one of the leading dailies of the United States, Mr. Stair had acquired a thorough knowledge of newspaper work through his connection with small papers in Morenci, Midland, and Howell, Michigan; Cooperstown, North Dakota, and from his experience as owner of the Detroit "Journal." He was born in Morenci sixty-seven years ago, and be-
came a newspaper man long before he was grown. In later years Mr. Stair extended his activities into the theatrical field, and to-day, in addition to being one of the country's important publishers, he is president of the U. S. Amusement Company, and of the Majestic Theatre Company, of Brooklyn. He is also a director in varied enterprises. Mr. Stair's home is in Detroit, Michigan.

BORN in Russia, forty-five years ago, Morris Gest came to America when he was a young boy. Beginning as a homeless newsboy in Boston, he has become a world-famous theatrical producer. The hungry lad who was glad to get fifteen cents a night as a stage hand is now honored as the man who made possible "The Miracle," and other stupendous productions. The picture below shows the Mayor of Boston presenting Mr. Gest with the key of that city, when the former newsboy returned with "The Miracle."

(Above) Morris Gest, wearing an old suit given him by a Boston lawyer, when the boy was working for a peddler of second-hand laundry.

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# It's the Last Push That Breaks the Back of Failure 

(Continued from page 34)

of the old town did a lot for me. I've never had a note overdue, nor asked for an extension on a personal note, nor continued business with a man I couldn't trust and whose word wasn't good. And, barring some losses through investments, I've never had a failure, nor tackled a failure that didn't turn about and head the other way. I've worked like blazes, but that, too, I learned as a youngster. And I've never had a lawsuit."
"How come?" I asked.
"Because," Mr. Stair answered, "the folks back home didn't believe in 'lawing' a matter out. They figured that, by the time you'd got out of the courts, and thrown all the dirt you could, and been smeared by all the dirt thrown at you, and paid all the fees entailed, the lawyers would be the only ones who had profited.
"' Better take your loss an' forget it," Father was wont to advise when anybody came to him on going to law. 'If you can't do business with a man without suing him, let him alone, for he isn't worth doing business with.'
"That represented the sentiment of most of the folks I knew, and I've never lost anything by adopting it. The policy is old-fashioned, but that's nothing against it as long as it's good.
"The modern business policy, according to my friends of the law, is never to draw a contract without a battery of lawyers sitting by to check up on the whereases and the therefores. So far, I've drawn most of my own contracts, and I've always been tolerably safe, because I put the man involved, and his word, before the contract.
"It amounts to this: An honest man will keep a contract even if it's a bad one; a crooked man won't keep any kind of a contract if he can help it, and he can hire lawyers just as smart as your lawyers. Besides, the real satisfaction in business comes in dealing with men and not in cast-iron legal documents."

RADIO is a great thing with youngsters to-day. When Stair was a boy the printing press was having a similar run of popularity. So he and his brother Orin, who was two years older, rigged up an amateur printing outfit in the attic. Then they proceeded to get out a four-page monthly paper, which they called "Boys and Girls" and sold for twenty-five cents a year to school pupils.
"The paper paid its way, well enough," Mr. Stair explained; "but it had one big fault: it didn't produce any surplus for spending money. We had a school baseball team which in the summer made excursions into rival nearby towns for games. The players' expenses were paid, but we had to dig up our own pin money.
"Before one such trip with the team Father handed me fifty cents. To retain my social standing, I felt I should have at least a dollar.
"'It's all the money I can spare,' said Father grimly., 'If you want more you'll have to earn it.'
"Whereupon my tongue ran away with
my judgment. I informed him that henceforth I'd earn all my money.
"'I hope you mean that,' he laughed.
"It was the last time I asked him for money, but that promise made me scratch, more than once. I found one job at sawing wood for fifty cents a cord. When that played out, a local storekeeper hired me as errand and sweep-up boy. There were odd jobs to be had at the shop of the town weekly newspaper, where I picked up more knowledge of printing. But the trouble was I had to put in so much of my spare time earning that I didn't find any time in which to spend."
$T$ HIS led to another conference between the brothers. Ed was now fourteen and Orin nearly sixteen. Both were pretty fair printers. They quit school, rented a down-town room, bought a second-hand job press and some used fonts of type, and founded the Morenci "Weekly Review." The cost of the venture was about eight hundred dollars, secured by notes.
Orin was the mechanical force and Ed the business manager, advertising solicitor, reporter, and editor. Published by a pair of boys, the "Review" proved a novelty and readily gained support. And no two youngsters ever labored more valiantly to keep from being laughed at.
"It was no trick at all to get advertising," Mr. Stair confessed; "but we sweat blood when it came to grammar and spelling. We bought a big dictionary, propped it up where it was handy, and nearly wore it out inside of a month. Every fifth word we'd have to consult the dictionary. Offhand we'd decide some national political policy for an editorial, and then argue ten minutes as to whether the verb in the opening sentence should be was or were.
"There was a fire in town one day. I labored and sweat over the report of it, and turned out what I secretly considered to be a literary masterpiece. Nobody had been hurt, no great damage had been done, but there had been smoke and excitement, and a fire in Morenci was a fire. We put the account on the front page with no little pride, and sat back to await comments.
"They came, and in a rush. In my effort to write a masterpiece I had overlooked entirely the hour at which the fire had occurred. A dozen told me of the omission, but not one thought about mentioning my fine writing.
"That taught me something that is true of people the world over. They don't want general statements; they want details. "I'm often asked what is the most important thing to impress upon a newspaper reporter. The reply expected is 'accuracy.' That is the answer, but let's state it in another way: The reporterand we are all reporters in a sense-should be impressed most with the necessity of getting correct answers to every question that will be asked about the matter he is reporting. Mind you, I don't say 'might be asked,' for there isn't a doubt but that every question conceivable will be asked mentally, if not orally.
"If a man is a fair reporter, he will get answers to a half or possible three fourths of the questions. If he is a good reporter he will get answers to almost all of them. If he is an excellent reporter, a real star, he will get answers to all.
"The point is this: There isn't a wide margin of difference between a fair reporter and a good reporter and a star reporter. The margin is only a question or two. In fact, often it's so slight that one is mistaken for the other, for a time. Well, it's the same between a business that is paying big and one that's just getting along; between a business that is breaking even and one that is losing money. It's the same between folks generally.
"That first paper of ours was small, a sort of half-pint concern. Profits were small. We didn't dare overlook a detail, or the profits fell to the vanishing point. We had to 'answer every question,' not only in the news columns but in the columns of the balance sheet as well, to keep above water.
"There was another paper in town that was older, had a better plant, a bigger circulation; but the proprietor didn't expand. The difference was not in opportunity, nor in ability-the editor of our competitor was a far abler editor than Iit was in pressure alone, in our closer attention to , details, that moved us to better fields."
"In steam pressure?" I suggested.
"Exactly.
" ${ }^{\text {F }}$ FTER a year or two, after some scouting around, we decided to move the 'Review,' lock, stock, and barrel, up to the village of Maple Rapids, about one hundred and twenty-five miles north. They had no paper up there, and they wanted one. I had seen the merchants and they had pledged a specified amount of advertising for the first year if we would come. We agreed to go, because it was a chance to expand. You see, the merchants' pledges secured us credit for additional equipment that we lacked.
"The name of the 'Review,' its circulation and contracts we abandoned, and loaded the old job press, type, dictionary, and other incidentals onto the lumber wagon of a farmer we had hired for the trip. My brother and I trekked along with the lumber wagon. The trip took us four days.
"We called the new paper the 'Dispatch,' and while we called it ours, it really belonged to our creditors. There was scarcely a bit of equipment for which we weren't in debt. Every month we had a list of payments to meet. And never did it occur to us that a note due might be extended.
"After a month or two, the paper began to slip. We were working twelve hours daily, running every minute of daylight, and hunting up, job work and advertising when we weren't in the shop. One helper was all we could afford.
"We analyzed our trouble. In twelve hours, with our equipment, we could turn out so much job work. That work was worth so much-which wasn't quite

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enough to keep us and meet our obligations. We were short just a pound or two in steam. So we increased our work day to thirteen hours, then to fourteen. That extra time put in was the difference between making money and losing it! TFrequently there would be dull periods usiness in Maple Rapids. We might have sat down, groaned, and waited for the sheriff, arguing that there simply was a business to be done. But there were villages within a radius of twenty Merchants there had printing to done. I went after it, while my brother and his helper kept the wheels turning at the shop.

"ON ONE of these excursions I happened in the town of Midland, which had two papers of its own. One wasn't making money. The editor complained that it was a poor newspaper town, anyway.
"What struck me was the fact that I, a stranger in town, had been able to get orders for job printing. My brother and I discussed this. I felt I could make the Midland paper go. The editor was ready to sell cheap, and we had met all notes with such promptness that we had established a credit which would provide us with funds. The upshot of it was, I went to Midland and my brother remained in Maple Rapids, to continue the paper there.
"Now, here is what happened in Midland: Under the previous owner, I discovered, the paper had been absolutely neutral in everything. It avoided every controversial subject, straddled the fence in politics, offended nobody, never took sides. The editor had a reason for this attitude: He figured that the community was so small that he couldn't afford to offend anybody. But by this policy he took all the life and go out of the paper." Mr. Stair smiled. "He drew off all his steam.
"I fired up the boilers and put on steam. First of all, I gave the paper a definite political policy. Our editorial column left nobody in doubt as to where we stood.
"Within two months I had a lively crop of enemies-not personal enemies, but opponents to the paper's policies. But they were enjoying the fight! They read the paper. Furthermore, they advertised in it because they knew other folks were reading it too. Between the friends the paper made, and the enemies it made, losses made an about-face, and became profits! The town was glad to have a newspaper that 'spoke right up in meeting!'
"Every town is. I've yet to see a strictly neutral newspaper that was a success, or a strictly neutral man who was a success.
"I've always tried to have something to fight for in my newspapers. You don't like a milk-and-water type of person who is afraid to speak his own mind. Neither do folks like milk-and-water in their reading matter. Americans admire definite beliefs. They like to take sides for their beliefs. And, after all, if a thing is worth believing in, isn't it worth fighting for?"

Mr. Stair was once mixed up in a lively scrap out in North Dakota. After selling the Midland paper he spent several months in Kansas, working from shop to shop, on the lookout for a new venture.

None presented itself, so he went to "hicago and became a reporter on the "Times." He was assigned to go to Seattle on the special train of the then ex-President Grant, and cover the ceremony of the President's driving the last golden spike in the newly completed transcontinental Northern Pacific railroad. As the train passed through Fargo he was attracted by the great bonanza farms and North Dakota's waving fields of wheat. He resolved to return there and launch a newspaper.
Opportunity to do this came in February, 1881. A syndicate was founding a new settlement, called Cooperstown. Stair got some equipment for a shop, hired a sled, and started overland for the new village, forty miles distant. There were no roads. The ground was deep in snow, the temperature was $10^{\circ}$ to $20^{\circ}$ below zero. When he arrived in Cooperstown he found less than fifty people settled there. Nevertheless, he set up his shop and started his weekly, the "Cooperstown Courier."
"But the row,"'he laughed, "really began before that. In Fargo, while waiting for something to turn up, I got a job as a railway mail clerk on a train that had its terminus at a little place called Hope, in an extreme corner of Steele County. The territorial governor had named Hope the county seat. Backers of the proposed new Cooperstown, which was to be centrally located, opposed this selection, and forced an election on the issue.
"The fight became hot and intensely bitter. I discovered that Hope, in order to win, was colonizing voters, and began an exposé of this in a series of articles in the Fargo 'Argus,' for which I was also reporting. Hope discovered who was writing the articles, whereupon a committee warned me to stay out of town under penalty of my life.
"As mail clerk I had a regular 'layover' of several hours in Hope. My fellow mail clerk, a big six-foot Southern newspaper man recently from New Orleans, concluded I needed a bodyguard. So, instead of taking his day off, which were my days on, he made the Hope run with me. Each of us wore a big six-shooter strapped to his belt, and so we walked through the streets of Hope unmolested. But the one hotel in town refused to sell us anything to eat.

" COOPERSTOWN won the election by five hundred votes. But Hope backers refused to concede the victory. They held the county-seat records and refused to give them up. To remedy this, we in Cooperstown organized a posse, invaded Hope and seized the records. We had no courthouse in which to keep them, so we deposited them in a grain shack under guard. A few nights later a masked band from Hope retaliated by battering down the grain-shack door, covering the guards with revolvers and taking the records back to Hope. A second time a Cooperstown posse visited Hope, again seized the records, and this time kept possession."
After Cooperstown, Stair operated several other small papers in North Dakota and Iowa, all of which he made successful. He was able to do this by consistently seeking out small printing contracts which previous solicitors hadn't deemed it worth while to bother with.

From these little jobs he eked out the margin that was the hairbreadth difference between loss and profit. Then he returned to Michigan to rejoin his brother in the purchase of the Howell 'Republican' and, by an odd freak, got into the theatrical business.

The local opera house failed, and left, owing the Stairs a printing and advertising bill. A Detroit woman who held the mortgage against the property foreclosed and became its new owner. Stair went to Detroit to see about his bill-and came back with a contract to manage the opera house. It was his idea to make sure of the theatre's future business in printing.

He knew nothing of the theatre business, but he felt that the same principle which had revived failing newspapers would work as well with another failure. So he booked lectures and plays for the theatre that were just a little better. He bought more advertising space. He gave patrons just a little more attention. Again the ounce of extra pressure worked wonders. The theatre began to make money, and what pleased Stair most was that the profits were in actual cash.
"They weren't in cash in newspaper publishing," he explained. "Country subscribers have a habit of letting their subscriptions run until they're ready to pay. Somehow, they have a notion that editors are the last folks in the world who need money. But these same people, when they came to the theatre, paid down their money at the door. I liked that feature of the business."

ONE of the players who came to the Howell opera house was a young elocutionist and entertainer. She was accompanied by her mother and a musician, and proved a hit. The mother felt that her daughter was talented enough to be doing bigger things, and she spoke to Stair of her ambitions.
"All the girl needs is a chance," she said.

Stair, with sudden inspiration, declared he would give her that chance. The girl was only ffteen, but she did have talent; what was more, she had ideas. Stair had a talk with her, and then sat down and wrote for her a comedy, "Little Trixie," based on her imitations and versatility, in which she was to play six different rôles. Leaving his brother to manage the newspaper, he picked up and went to Rochester, New York, the home town of the mother and daughter. There, among their friends, he organized a company of players. Most of them were amateurs, and any experienced producer would have laughed his head off at the venture.

But the new juvenile proved a "find." She had the knack of teaching others to act. The company opened in Leroy, New York, and the protean comedy was an immediate success. Stair moved into larger towns, repeating the success. Before the first year was up. "Little Trixie" played fair engagements in cities as large as Detroit and Chicago; thus Stair was embarked in a theatrical career that was to make him the owner of some of the finest theatres in the country.
He conceived the idea of forming a national circuit of popular-priced theatres specializing in melodrama, and here and there began to lease theatres that mani-


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[^0]fested the need of new management. He had become acquainted with John H. Havlin, who was conducting a small chain of theatres in Cincinnati, Chicago, and St. Louis. The Stair-Havlin Circuit was formed. By leasing theatres outright or by coöperating with the owners, the partners rapidly built up a business that embraced every city in the country of one hundred thousand population and over, and controlled more than one hundred theatres. Then certain big powers of the theatrical world declared war!

" ${ }^{\mathrm{L}} \mathrm{L}$LL of the bookings for the high-class theatres in the country were controlled by a syndicate," Mr. Stair related, "and this syndicate resented the fact that we were independent of it. It asked us to join. We declined. Next, it told us bluntly that if we didn't join it 'would crush us like an eggshell,' to quote their threat. That meant fight.
"A big difficulty which confronted us was this: we were not producing in the high-class field, but we were booking an innumerable army of players who some day hoped to be on Broadway. If these players were blacklisted by the syndicate their future was in jeopardy. It was a question if we could hold them. Among them were such as George M. Cohan, Ward and Vokes, Kellar, Sitt and Dingwalls attractions, and those of Sam Harris and Al Woods, as well as others who are famous in the theatre of to-day.
"So I organized the United States Amusement Company, and myself got into the high-class field. We needed theatres of our own in that field. We built them in New York, Brooklyn, and Boston, and were able to enlist the support of owners in New York and other cities. Some of the best stage stars joined us. In New York, we opened with the 'Wizard of $\mathrm{Oz}^{\prime}$ ' a title which you may recall. It ran for a year and a half with phenomenal success. Elsewhere, our offerings also went over big. The syndicate decided it had caught a tartar, and the war was over.
"That was in rgor. I was getting a little tired of the theatre and just a little homesick for the old newspaper life. Sex plays were becoming popular. I was against introducing such plays to the public. My theatre experience had been mostly with the great middle class of people. I had become convinced that this class, which is predominant in this. country, likes clean amusements. Many of the managers seemed to think my ideas a trifle old-fashioned. Incidentally, they were not, and are not to-day. The public still gives preference to the clean play.
"However, the managers in many instances had ideas of their own. Many of them were getting out of hand and, as I said, I was homesick for the newspaper atmosphere. Some friends of mine in Detroit informed me that the Detroit 'Journal' might be bought at a fair price. It was a very high-grade daily. It was proposed that we go together and buy it, with the intention that I should take over its management.
"My experience had all been with country weeklies. Altogether, including those mentioned in this talk, I had owned and edited nine. The 'Journal' was a big city daily with a circulation even at that time of twenty-five thousand. Nevertheless, I felt that the principle which had made the country papers successful, and which likewise had made my theatre ventures profitable, would apply as well to the 'Journal.'
"One of the first things we did was to increase the price of the paper from one to two cents. Then, here and there, all along the line, we added a little to the value we were giving the reader. We did exactly as I had done with the smaller papers-put on a little more pressure, pushed ahead a little harder. This meant in a financial way that the cost of publishing the paper increased by twenty-five per cent. It meant that, while the paper had not paid before, it now lost money with every issue.
"We were still losing money at the end of the first year, but increased the pressure more and spent a little more. My friends began to feel they had entered into a bad bargain, and one expressed a desire to get out.
"'We'll make money by and by, ' I told him. 'You'd better stay in; but if you want to get out I'll take your interest.'
"He got out. During the second year all of the others followed him on similar terms, except one whose interest was small. Some of this stock I bought myself, and some of it I bought for the managing editor and the business manager of the paper. That latter act, too, was an investment in additional pressure.
"In the third year, income and expenditures came to a balance. Then the paper began to pay. By the fourth year it was a profitable undertaking. It continued as such until I sold it, sixteen years after we had first taken over its publication. Its circulation was then one hundred and twenty thousand."
"Didn't you put fight into it?" I inquired.

Mr. Stair smiled.
"Yes. We didn't forget the fight. We believed that principle came before policy and expediency, and that in no case should it be sacrificed for the sake of policy and expediency. And I earnestly believe that. I have tried to make principle the governing factor in my newspapers. It is so to-day, and it pays. On the 'Free Press,' my present paper, we may not always be right, but we are never wrong when we know it.

"THERE have been times when we opposed public men, and later it developed that they were good men. If so, we have come out publicly and confessed our mistake. We have tried to be fair, both in the sides that we chose and in our criticisms. There have been times when both sides have been on our backs, each charging that we favored the other. To me, that is the proof of fairness. I have made it a standing rule to watch carefully, after criticizing a man, to see if he does not do something good for which we may give
him credit. There are two sides to questions, and to men as well. The newspaper that is to command confidence must recognize that; likewise must the individual, for what is true of a paper is true of men."
"Doesn't confession of a mistake tend to destroy confidence?"
"On the contrary," declared Mr. Stair, "it maintains confidence. Silence doesn't fool the other fellow. He'll think more of you if you admit your mistake."
STAIR'S record with the Detroit "Journal," was so good that when it became known that the "Free Press" was about to be sold by a syndicate in control, they came to him and urged him to buy it. Another publisher already had entered a bid for it, and the transaction was on the verge of being closed with him.
As soon as the "Free Press" owner learned that Stair would purchase the property, negotiations with the first bidder were abandoned. No one dreamed that Stair, would give up the profitable "Journal." However, Stair believed the "Free Press" with its traditions and high standing was worth the risk. A friend joined him and together they bought it, this in 1906. The friend's help enabled Stair to retain his interests in the "Journal," which he did not dispose of until IgI7.
"Again followed the old formula of "adding a little,", of giving a little more. The "Free Press" was costing $\$ 45,000$ a month. Stair increased the amount of reading matter, and expenses jumped to $\$ 60,000$ a month.
The, city was growing. The "Free Press", came up apace with it. Stair continued to add, to give still more: more reading matter in proportion to advertising, more features, more wire service, and to retain the best men available on his staff. The growth of the "Free Press" became more rapid than the phenomenal growth of Detroit itself in the boom of its rising automobile industry. Figures indicate what that "little extra steam pressure" did. When Stair bought it, the "Free Press" sold 40,000 copies daily at one cent and 45,000 Sundays at five cents; to-day it approximates 200,000 daily at three cents and 275,000 Sundays at ten cents. Its monthly expenses now amount to a half-million dollars. The building into which it recently moved, and which it owns, is one of the finest newspaper plants in the world.
It is necessary to have close coöperation to carry out newspaper or any other policies. I was curious as to how Mr. Stair had gained this.
"By giving everybody full rein," said Mr. Stair. "By that, I simply mean this: We've let it be known here that every man's ideas are as good as every other's, that we want those ideas expressed, regardless of whether they agree with mine or not, and that in all matters the paper itself is to be the first consideration.
"To give and to require full confidence has been almost a religion with me. I've tried to give trust, and in return have been fortunate enough to have trust given me, by those with whom I come in contact."

[^1]
E. D. STAIR--Founded the first newspaper in Griggs County, "The Griggs Courier", in 1883, when Cooperstown consisted of a few straggling business buildings. Mr. Stair was given financial backing in his venture by R. C. Cooper, for whom the city was named, and who played an important part in state and local affairs in pioneer days. Selling out the Courier, Mr. Stair left Cooperstown to engage in various theatrical ventures, which eventually led him into "big time". Later he re-entered the newspaper business and todaycis published of the Detroit (Mich.) Free Press, one of the world's outstanding newspapers.

Bibliography: Harry Thompson, Editor of Griggs County SentinelCourier
Cooperstown, North Dakota

Stair Talks
The following from the Detroit journal would indicate that Stair hasten interviewed: Lu councetion with the newly awakened desire PDetroitto make the mast of her exceptional ofportumitib it is interesting to note how to cons far less favored have been developed through tact bud enterprise. Mr o Me. E. D. Stair have just returned from a tips
That extended To Sain Francisco and could the great That extended to San Francisco and could the great
northwest in detail.

Mr. Stair is an old newspaper man. Ne was an editor and proprietor at 14. be keptright on editing aud owing till he had same valuable newspaper holding in Mrchigms and then decided To Take a whirl at the palpitating west. Ais first
connection there was with the 7 ar 90 Argus then connection there was with the 7 argo Argus, then piloted by the redoubtable "Fatty" Edwards, and the hey-day of its success. Mr. Stair's affinity ow the paper was a big southerners, a genuine representative of the chivalry of which the suction of the union was formerly wont to roast. Gust as a side issue, and because such thing came easy in those times, Stair and the southerner looked after a mail agency which reqiured one of them to make a doily hun to Nope, a town in what is now North Dakota. X Courier, June 11,1899 , quoting the Detroit Grunal.

Stair

The pasition was a sinecure and did not interfere with newspaper work. There was an eastern syndicate booming, a would-be tron a lite to the south $f$ fango and paying 40 ants a line to the Argus as a boom argon. He Cooper brothers, rich ranch ounces a little to The northward, were seized with an ambition to build up a city and began keying pipe to that end, without seeing or corresponding west them, Mn. Stair looked the ground wove and soon had the argus yelling for Copperstruon. Edwards encourages this voluhtur championship because the more Stair wrote the more the syndicate wrote, and the paper had to be
enlarged in order to produce more lines at "40 per" enlarged in order to produce more lines at "40 per:" The prairie bloomed and Cooperstown became a reality. For a bud it was a "beaut" - as produced on paper by a scenic artist. At rejoiced in parts, driveway, miniature lakes and imposing briedingo, all prospective. Then Stair moved in the to to stat a newspaper and continue the boom, his pine hut office and the hotel, which looked too mall to carry the flay that floated proudly above it, constituted about all there was to the city: You couldn't buy a box of matches in the place. Everything had to be "toted" in, and the steadiest job m torn una to keep the roof on the newspaper office, for it was a avarite freak with the festive bijpard to come mp through

Stains

The floor of the sanctum and blow the top Hf. Awing a cold snap the devil and the proprietor look turns doing giedral duty, for in beefing before the fire it is ab abolutily necessary to t turn over within a time limit of 16 minutes to prevent freezing

But all this time the sale of thun sites lent merrily on by mail. Enterprising joe cola who reached the prosfectue metropolis had to stay there as a concession to pecuniary strictures, and the place grew. Finally the Norther Taific agreed Ho run a spur into Cooperstown, provided it were made the county seat. Then began one of those wars for which this country io somewhat

Lope had been made the county seat by the governor, but a vote of the people dould change it. Stair and his paper went into the thief or the fray. Hew it was elalnee that Lope was importing voters. Coppestoron began running them in The back way overland, lodging them in strow stook s and other Storm shelters. By virtue of the larger importation, the Coppers worn the day. Then it became known that Dope intended to mophein with the returns, it was Editor Stair as mail agent who mailed the returns in his our pocket, and sour that they were counted.

Stair

Then it was an edict went from from a higquentel gang in) Lope that Stir must be wiped ont But he had business there, for Cooperstown wanted the reeordo and I dope kwore that that they i should never be moved. Whenever he went over There the big southerner was with him like a if shadow, holding a lifi-siged revolves in either coat pocket, thisidiscauraged the fang. By an argument not unfamiliar in buick cases, one of the county officials wayworn overs and the records were so placed that they could be removed without unnecessary delay. One day an armed force from Cooperstown dashed into Lope, over porveled the three guards with Winchesters and departed with suchyshender as thy could get. Some of the records were found, but the courthouse went to Cooperstown, and so did the promised nailrose?

When on his trip Mn. Stair visited this town to which he holds the conceded relationship of father. The first man met shook his fist under the ex-editois nose while reminding him of a terrible roast given the man for roup deciuito while he was justice of the peace. There longfaced committee waited on the former boomer with a notice that they had him how and proposed

Stair
to hang him. But these were jokers, and the only risk of life he ran was in being wined, dined, ard feted without being allowed the recuperative benefit of regular sleep-

Cooperstown is still the county seat of Gig. County. lt is the prettielt, most Arolperous aud mot progressive place in all of North Dakota. to people are largely from the east and there is no place l of its size where the average of intelligence is higher. Detroit needs just a little of the ginger that brit up Cooperstalurd.

Clout Ed，Stair b，1859） by Val I．Duttor
in Sift．American 1926
Page 78
Mr．Stair was once mixed upon a lively scrap out in North Dakota．After selling the Midland paper he spent several most hs in Hausas，working from shop Tr shop，on the lookout for a new venture．None presented itself，so he docent ti＂Chicago aud became a reporter ow the＂Times．＂Io wasassigred to go to Seattle on the special train of the then ex－President Grant，and coves the ceremony of the President＇s driving the last golden spike in the newly completes transcontinental Northers Pacific railroad．As the train passed through 7 aingo he was attracted by the great bonanza farms and North Data＇s waving fields of wheat．Ne resolved to return there，aud launch a newspaper．

Opportunity to do this came in Iebmary，188）， A syndicate was fundé位 a new settlement， called Cooperstown．Stair got rome equipment for a shop，hired a sled，and started ourreand for the new village，forty miles distant．There were no roads．The gromlud was deep in snow，the temperature was $10^{\circ} \% 20^{\circ}$ below gers．Them he arrived in Cooperstown he found less than fifty people settled there．Meverthe less，he set

Stair- Cimericau Mog
up his shop and started his weekly, the "Oopentown Curies" "But the now," he laughed," really began before thatIn 7 argo, while waiting for some thing to turn up. I got a job as a raikutay mail clerk on a train that had its terminus at a little place called Nope, in an extreme corner of Stele Pointy, The territorial governor had named Dope the, county seat, Backers of the peroporel new Cooperstown, which was to be centrally locates opprsest this selection, and forced an election or the issue.
"The fight became hot and intensely bitter. I discovered that Iopoee, in order to win, was colonizing voters, and begah an expose of this in a series ty articles in the Fargo' Argus, for which d was also reporting. Nope dischured who was writing the artides, whereup on a committer warned me to stay out of town under penally
of my life. of my life.
"Asa mail clerk $l$ had a regular "layover" I several hours in Lope. My fellow mail Clerk, a big six-fot Southern newspaper man recently from Jew Orleans, concluded of needed a body guard. So, instead of taking his day off, while were my days on, he made the Dope rein with me, Each of wo wore a

Stair-EnericauMaq-
big sixshooter strapped to his belt, aud so we stalked through the streets of Lope unmolested But the one hotel in town refused to sell us any thing to eat.
"Cooperstown won the election by 500 votes. But dope backers refused to concede the victory-
They held the countr-seat records and refueled They held the county -seat records and refused
to give them up. 16 remedy this, we incopperstowore organized a passe, invaded Dope and sized the records. He had no courthouse in which to keep them, so we deposited them in a grain shack under greard. A few nighto later a masked band from doper retaliated by battering down the dow grain shock dor, covering the guards with revolvers, and tatting the records Wack to Dope - A second time a Dooperstaren posse visited Lope, again sieged the records, and this time 色价 poscecrion.

After Cosperstorn, Stair operated severbe other swale pappus in North Noptota aud Suva, all of which he made successful
E. D. St,ir wes born in Morenci, Michigen in 1860. When a youngster he and his brother Orin, who was two yeers older, rigged uo en emateur printing outfit in the attic. They proceeded to get out e four-page monthly peper which they celled "Boys end Girls" end sold for twentyfive cents a yeer to school punils. Leter on when Ed Steir wes fourteen and his brother, orin, neerly sixteen, they quit school. They founded he MHorenci Weckly Review." Later Mr. Stair edtted a peper in Midland, Lohigan. After selling the Midland peper, he spent severel months in Kanses working from shop to shop on the lookout for a new venture. None presented itself so he went to Chicego and beceme e reporter on "The Times." He was assigned to go to seattle on the special train of the then ex-president Grent, end cover the ceremony of the presidents driving the last golden spike in the newly completed trens-continentel Northern Pacific Railrood. As the train passed through Fargo he was attracted by the great bonanze ferns and North Dekota weving fields of wheat. He resolved to return there and start a newspeper.

Opportunity to do this ceme in fomuly, 1883. A syndicate was founding a new settlement called cooperstown. Steir got some equipment for a shop, hired a sled and started overland for the new village forty miles distent. There were no roeds. The ground was deep in snow, the tempereture wes 10 to 20 degrees below zero. When he errived in Cooperstown he found less then fifty people settled there. Nevertheless, he set up his shop and started his weekly "The Cooperstown Courier."
"But the row," he laughed, "really begen before that. In Fergo While waiting for something to turn up, I got a job as a railway mail clerk on a train that had its terminus at a little place called Hope, in en extrene comer of steele County. The territorial governor had nemed Hope the county seet. Backers of the proposed new Cooperstown, Which was to be centrelly loceted, opposed this selection, end forced an election on the issue."

HThe fight beceme hot and intensely bitter. I discovered that Hove in order to win, wes colonizing voters, and begen en expose of this in the Fergo Argus, for which I wes also reporting. Hope discovered who Wes writing the erticles, whereupon a conmittee werned me to stay out of town on Denalty of my life."
"AS mail cleris I had a regular "layover" in Hope for several hours. My fellow ail clerk, e big six-foot Southern newspeperman recently from New Orleans concluded I needed e bodyguard. So instead of taking ints hetx off, which were my deyg on, he mede the Hope mun with me. Eech of a wore a big six-shooter strapped to his belt, and so we weiked through the streets of Hope unnolested. But the one hotel in town refused to sell us anything to eat."

HCooperstown won the election by five hundred votes, but Hope backers refused to concede the victory. They held the county seat records and refused to give them uv. To remedy this we in cooperstown orgenized a posse, inveded Hope and seized the records. We hed no courthouse in Which to keep them, so we deposited them in a grain sheck under guerd. A few nights later a mesked bend from Hope retaliated by battering down the grain-shack door, covering the guerds with rievolvers end teking the records beck to Hope. A second time a Copoerstown posse visited Hope,

## Stair

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again selzed the records and this time kept possession."
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After Cooperstown, Stair opereted severel other small pepers in North Dakota and Iowa, all of which he made successful. He was able to do this by consistently seeking out small orinting contracts which previous solicitors hedn't deemed it worth while to bother with. Then he returned to Michigen to rejoin his brother in the purchese of the Howell "Republican" and later became interested in the theetrical business. Leter he credited the "Detroit Free Press" which is one of the a eding papers in the United States todey.
Bibliography: The American Megazine September, 1926.

March 26, 1937
Inez G. Cowen
Enderlin, North Dakota
My dear Lady:
I have your favor of March 16 th and while as a general rule I do not like to give out any data that would seem to place any $n$ importance upon my modest work in life, I am very proud to have beon a pioneer in North Dakota and would suggest that for any data as to my history you look in Tho's Tho.

Was born at Moranci, Mi chigan, March 29,1859.
Af te publishing several local weeklies, in company with my brother, Orin, throughout Michigan, I sold out and went to Fargo, N. D. in the e rly spring of 2879 or 1880 , as I now remember.

Torked as a reporter and a partotime compositor in the job office of the Fargo Argus, then conducted by the picturesque "Fatty" Edwards and Colonel Donan.

Scon after I started a small paper at the then hopoful townsite of Davenport in the interests of a syndicate in Mashington D. C.

After the county seat fight betreen Hope and the proposed incorporation of Cooperstown in the conter of Griggs County, I went to Cooperstown in midwinter and started a papor called the Courior. Later Mr. B. C. Cooper halpet to build a branch railroad from Sanborn to Cooperstown, which was later extended further north.

My little paper prospered and I made money, but in 1884 I returnod to Wichigen to be near my Father and Mother who were growing old and, with my brother. purchased the Livingston County Popublican at Howoll, Michigan.

In 1887 I wrote a play and went into the theatrical business, becoming the guiding spirit of the StaireHavlin circuit comprising upwards of one hundred thearers locater in every city of the U. S. of onehundred thousand population or more.

Te sold our paper in Howell and come to netroit to live in 1892, where I have since resided.

In 1900 I was able to purchase, with friends, the Detrbit Journal; and in 1906 purchased the controlling interest in the Dotroit Free Press.

While I started from sctatch, hard work was always a pleasure and the privations in the early days of Cooperstown, before we got a railroad, and when the blizzards were fierce and the sloughs filled with waterin the spring were always tempered with the finest kind of associations. It was always noticeable that the early pioneers had the right kond of stuff in them and there were many cultured minds available for comnunion.

Startong on my 79 th year after next Monday, I am still happy to be putting in full work days and taking my share of responsibility, for I believe we all have an important part to play.
Sincerely,
(SICNED)

Thomas Ster, Dagey n,o.

Thomas Ster is a farmer, bour at Rock Prairie Misc, on Mar 4, 1859. bis farther was Ole Knudsen Ster aud his mother, Pagnhild Guissil, was from Vestre Slide, she came \#/ America about 1850, Ole was one of the pioneers of Barnes $C_{0}$. Tomas and his brother Neut came with their father to Barnes County news Dagey in 1880. )de died in 1883, Lis smother aud his brother. Fut are also dead. They were among the earliest sett lens:

Dis wife burine Elstad isfrom Eidsvoll. They have Give chiedrew:

Reuben, grad. of $X, n, D$, aud electric en gives mi Canada, Clarence "fayioi", a mining engineer in Pere, May married, fou Sad of 1 Han ford,
Ernest is on the farm.
it ne z is also at home.
Mr. Ste has held many township offices, and is an officer and stock holder in the CoOperative organization.
Bibl: Transl from, Idans fervell, 1916, page 137

Mr. and Mrs. August Steinborn came to this country in 1881 on the llth day of May. Mrs. Steinborn was born September 19, 1849. Mr. Steinborn was born February 24, 1847.

They both came from Germany. They came over here in a steam boat nd landed in Cleveland, Ohio, where they stayed and worked for two years $\tau \mathrm{Mr}$. Steinborn could not stand the climate and went to North Dakota .o take up land to live on.

They built their house out of sod. It was about $14 \times 10$. They used straw and buffalo chips for fuel.

They took their wheat to Valley City to be ground into flour and they would stay there that day and come back the next day. Their descendants are Annie, Herb, Edith, Mable, George, Charley, Willie, and Fred Steinborn.

Mr. Steinborn is now dead but Mrs. Steinborn now lives in the city of Fargo.

This, and Mrs. August teinborn came to this country in 1082 on the 11 th day of tray.
 February. 24, 1047.
They both arne frow Garaeny.
They came over here in a abeam boat end landed in cleveland, ohio, There, they stayed and worked for two years but Hf. Ptelnborn could not eland the ollmate and teat, to North Dakots to take up land to the on.
They built their house out of tod. It was Gout $24 \times 20$. They used strew end buffalo ohips for fuel.
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Till. cteinbóra in now deed but vie. Steinborn now ives in the atty of tito.
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Biography of Minnie Ant (Mrs. Cuquat Steinboun) --Beatrice Wells; grand daughter

1 Minnie Aunt was born in Satin, Germany, September 19, 1848. She lived in Sattin, Germany until she married August Steinborn, June 3, 1869.

They came over to America in a May boat on May 11, 1881. They made their home in Cleveland, Ohio for two years when she did sewing and knitting for a living. They then came on to North Dakota by one of the early pains. They could homestead here, and there was better land in North Dakota then.

They came to Sanborn, North Dakota and that was as far as the train wont. They came the rest of the way then in a Red River cart made of wood. They arrived in North Dakota in 1883.

They homesteaded a section and later bought a couple of sections. They had to live on it five years and make improvements or it would be taken away from them. Their first house was a sod shanty made of sod on the outside and wood on the inside. It was about loxi4 feet. They covered the roof with straw to make it warmer. They went to town with their oxen and covered wagon and had to go to Sanborn to get flour and most of their supplies.

There were many severe blizzards, lots of snow and floods in the spring; also now and then a prairie fire.

Their nearest neighbors were: Tenners, Feskes, Gartmans, and Michaelis.

The school was a long way from where they lived and was very small and made of sod and wood. The children had school only about two months every year. The church was also far away and very small. It burned down in one of the sweeping prairie fires.

Their fuel was river wood, straw, and cow chips as coal was too expensive for a pioneer to buy. After they got started they built up a. bis bam, house, granary, chicken coop, and later a bis grain elevator which burned down from heating grain.

There were seven children in the family. Those living now are: Mrs. J. E. Wells

Uannaford, Forth Dalzota
R.R. \#3

Nr. George Steinborn
Mannaford, North Dakota
N.1. \#3

Mr. Herb Steinborn
Cooperstown, North Dakota
Mr. Charley Steinbom - died 1958 508-3d St. So.

Fargo, North Dakota
Mrs. Edith Francis

Mr. Steinborn died in 1905. Then Mrs. Steinbom moved to Cooperstowhe and built a house on the south side of the Comercial Hotel. She later moved to Pargo to live with her granddaughter. She lived there until February 28, 1928 when she happily passed away.

Julius Stevens

Guhirs Stwens, of the firm of Stevens aud Euger, hardware merchants, is a native of Norway, born 1855 , We came to America in 1870, aud complitiel the education which was begun in Norway. Coming to Dakota from southern Minnesote, ii the spicing of 1879 , he did business in Valley City for three years. Sn 1883 he began business in Copestoreow. The firm has a large stock of goods aud is doing a fine business, Bibl. Colas of Dakota 1884-p242

Strandness, Gohn Gohannessen
Ord.1899-Unithel Church-1899
Barn in Sarpsborq, V. Bargesyscel Rriania, Dee 15, 1869, son of tohannes S. aud Else (tom Emigratel 1871. Allended Ped Wing Sem, 185-91; Common school teacher Grigg Corenty A.ND, 1891-1896; attonded U.C. Sen, 1896-1899 (C.T.) Pastor, Devilo Lake (5 congug 1899-1905; Churches Ferriop/4 congregations) 1905-1911; Perth, 21.0.1911- Marmied-Gulie-1901.

Translated by IM.P. prou
Norse Lich. Prest $i$. Amer, 1914 , pape 962

Knute Stromme was born October 8, 1842, in Bergen, Norway. His parents names were Joe and His early boyhood was spent in clmbing trees, mountains and herding cattle, sheep, and goats. His schooling was very little. He did not learn to do anything else than to read. When he was quite young he hired himself out to a man as a sailor and earned but thirty dollars a year.

Later he came over to America in about 1873. When he came to Minnesota he met Gusta Rustad and later in 1878 they were united in marriage. They had but one child who was born July 11, 1880.

He made his first home in Red Wing, Minnesota. Later in 1882 he came to N. Dak. and settled on the homestead which he is now on. They did not have any cars or even horses to travel with so it was very hard many times to get any place at all. Later he got a team of oxen. They had to go way down to Valley City to get their supplies and had to drive with oxen. It took a week meny times when the weather would turn out to be very bad. It was only prairie all over here at that time. Sometimes the prairie fires would come and destroy most everything they had.

In the olden times the grain, cows, horses, eggs, butter, etc. was not like the price is now. Grain was about $35 \phi$ a bu., cows were about $\$ 15.00$, horses were about $\$ 200.00$, eggs about $8 \phi$ a doz., and butter 12-15 $\%$ per lb. Games and amusements they had in olden times besides going to church were that they came together and played games as Blind-man's-buff, Der Kommer Et Par Fra Vesten, Debate, Ladies Aids, etc.

Many times they had services in the homes as they did not have any churches. The first minister was Rev. Ludeby, the O. K. Quame, Henrick Voldal, Sigvard Olson, N. J. Vigingstad, and Rev. Haaland, When they had communion they did not have an altar in those days. They fixed two chairs and laid a plank on top of these which they would kneel down besides. The people used to go to services in wagons, hayracks, and sometimes they would have to walk.

The first schoolhouse was by name called the Baker school located on the northwest corner of Section 18, township 144, Range 58. Some of the school teachers they had in those days were very much unlike those they have now. One teacher they had in the olden days was very funny. Sometimes the pupils in the room would climb out the windows when they stood open and go outside and play or run around the schoolhouse or some-
"ng and he would be so interested in his work that he would not see

- and then when people were going to tell him he would not believe it. ithere would be fifteen and twenty pupils in those days also. They would not have as many months of school as they do now, and generally it began in the spring and lasted until in the fall.

They had many experiences as the prairie fires which came nearly every year and destroyed most everything, and another thing was the long distance to town. The closest town they had was Valley City as Cooperstown was not yet started, and also the hard work they had to do and they only had oxen and hand plow.

## Biography of Knute Stromme --Borghild Foyen

They had many hard snowstorms and blizzards. Once they had a very hard blizzard during the night and in those days the houses were very low so the doors were not very high and the next morning they had to shovel the snow away from the door before they could get out of the house.

Knute Stromme was born October 8, 1842 in Bergen, Norway. His parents names were Joe and

His early boyhood was spent in climbing trees, mountains and herding cattle, sheep, and goats. His schooling was very little. He did not learn to do anything else than to read. When he was quite young he hired himself out to a man as a sailor and earned but thirty dollars a year.

Later he cane over to America in about 1873. Then he came to Minnesota and met Gusta Rustad and later in 1878 they were united in marriage. They had but one child who was born July 11, 1880.

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$13-15 \phi$ per lb. Games and amusements they had in 13-15 $\phi$ per lb. Games and amusements they had in olden times besides going to church were that they came together and played games as Blind-Man's-buff, Der Kommer Et Par Fra Vesten, Debate, Ladies Aids, etc.

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\%. A. Sundeen From intervisw by Hannah Lende
14. A. Studeen wae bo mharch 9,2857 at Jamintand, Sveden. At alxteen years of age he went to Osteroand and 3abmed the cur enter traide. Hese he stayed theereypars and then went back to Jountiand He wo ckel up he: tewde.

In the thes pat of Offt., 2880 , hovinginatis to Arier 1 c a o the entp of the "Alian 2 've. He becume af lualited" "ith wore paswengers



 here will Man pat to wo fk in a strew pine belind the straw carclef.

Before the month was over, Wr. Sundeen got a gob in osakdo as
 When calzei to dines by We. M12., he unde estood Vf. Kil.u to tel2 hind to hufey with the vock; so $M$ - Sundeen vo ked fast $n$ and harder. Wr. W112s cane back hoet1y yth a hard look on his face and tola hiaf to come to dimier. He woon found out Sundeen couldn's understand
 eating. We. Strifen caught on whi went to dimer.

After two weeke 位th Me. MI2E, Me. Sundeen hared out to a


 timee the hatard mon in alackarith shop spent bone words ti a the Wantel to fnow the hiowing of. When asiced of Me. Pederison what they were, fif felt winured that he had cusicel.

Apcil 28, 2831 We. Sundeen hared out to 01af Johneon, farmer.
 and G. Hond ichen on etapted poit in bearcin Yor Itand. They btayed over ntest oth fert is rohimion and ftartal north in the ron mig. They arelved at the cooper horiested abolt dinner tine. "T ese swo vere very hum my
 dian't have a hiced ylm at the touse, he gave them an order anh told an to go dotir to the ranh and have the ho es five the diner.

Ye. Cooper tafo med them that they ne日an't 200 k zor any free and a count cooperotom de te ai bal taken p, but satd the de was Iand

 1422 of water and 46 fac a they coula weg thece were siat thantys. Towards duals they datoe to the Sheyenne CVer vhere Andrew Kilutbon 11ve1. Wris. Knutioh Wai hoine ah hie, her husidand havinj gone to Vall ey Cfty for provtulonis. As these wo leathers wore strangers to her She War qilte hestant in 1 ettraf them stay zor the right. vo.
 Let thew stay there, anf told her they hath't eaten blace dimes. Finaly, Ues. Knution consentef. Th the ho ming after bleakrat,
 Bee. Phey stont zolid some zand that hudn't been ziled on. ure. Sundeen took a 2 heing to to and tola HA. Mend-ckion he, as folthg
 $8 s, 34$, Wuhho man townahtp:
Fow. M C. Sund en thon wont to Halley Ctty anc did ou pertec won
 Befote ho tas through, he qutt ant chate back and butit at ehanty

 in the shanty and If xed up a table ete., and went to the Pinery at

St. c2out, wthn, whong wi22ov givol.
Fet. 2883 he cande back to Dutoth to 21 ve. He worked Io Geo. Ba ma d, three years, the thme the th. roving un his zand.

In 2836 he bought a yoke of 0 Rn frontnut Phomben and ata t A to wotly on hi homestrad. Shoetyy after he bo ght a hosise, and mantnery an I mo se 2 aud.

Wov. 35, 2a89, he naresed yary Johnson. The couple were varmed In coopere town by Rev. O, D. Puetngton. Vro. Standeen had as homestrad on See. 34, Washourn towninip and here they 1 ived and the shme winter proved uf tho 2 and. Wixe nex atcing oz 2890 , Wri. and Vris. Sundeen moved on the howesteat, SBC .34 .
completelin tha, of 2990 a bon wab born. Jan. 2891 the 12 hou e bumed
 Bamard's plaes, Soo. 38. Kr. Bama thad moved out a couple yearb pevtolis.
wawn In 1393 they noved to the fomper Mirdel2, Sec. 23 . Here they 11ved thicteen years. Tine 37,2899 another so was bom.

Wn In 1905 Hf. Sundeen boxkht some 2and on Sec. 33, Washburn and
 1atter yo. Th the orops wer, poot and hothing to make, bo in 293 B Mr. and ves. Suideen nover "nto rooperitiown whece if. Sundeen now zesidea, Mis. Sun lesn having died in Oct. 2934.

This old settler of North Dakota was born on August 21, 1875 at Sefle, Sweden in Varmland County or Province.

When he came to America, he was 17 years old. His main reason for coming was his adventurous nature and he wanted to see this "promised land of America" which everyone had been talking about. Of course it was also rumored that there was much fertile land to be had for the 'aking in this country; also the idea of personal gain had something to with his decision.

He settled in North Dakota because he found certain ranch land there that was better than he found elsewhere.

He came to North Dakota by rail and boat; on a steamship across the Atlantic and on a train to North Dakota. He came to the Flickertail state in 1895.

Mr. Swanson's first occupation was ranching. He owned a large cattle ranch on the "Missouri Slope" which was the name of that piece of ground between that river and Minot, North Dakota. Later on when land was open for homesteading, he took up land and started farming. His first house was a "Frame House." He did not use sod although he had to go 33 miles for lumber for the new home.

He went to town four times a year for provisions. This trip was 50 miles and when traveled by horse and wagon, took some time so no necessities were left out.

The most severe hardships of this pioneer's early Iife were blizzards and prairie fires. One special case where a blizzard lasted three days and three nights and which started March 17, 1901, was the most severe of these catastrophes. On another time, the middle of October, 1899, the great prairie fire swept the country. It was about 50 miles wide and swept over the country for a distance of 75 miles. Many thousands of head of cattle were burned to death and thousands of tons of hay. What little was saved was protected by fire break.

Mr. Swanson's nearest neighbors were E. Phearson who lived at a distance of 10 miles.

The machinery used was the mower, rake, and hay stacker. The fuel used was lignite which was hauled from an outcropping twenty-eight miles distant. This was mined by the farmers themselves.

Mr. Swanson was married in 1910 to Miss Sadie Long at Minot, North lakota. Their present residence is at Cooperstown, North Dakota.

John Syverson
Oohs Syrueson, merchant, banker audprominent business man, whose intense and intelligently dirictic activity toes contributed much to the if hivilding of Cooperstown aud the development of exiggas county, was barn in Vaage, Naubay, mar. 17,1849 , a son of Syier Bergum, who was a shoemaker by trade aud also a imalefarm in Norway. Ne died in Pock county, Minnesota, at the advanced age of 87 yens! Of histamily of 3 sons and 3 daughters, Gown was the 5 th. He was a young man of twenty yens, whew in 1869 , he left the bani of the midnight sun and sought the oppartennitie offered in the new world to the forrign bour man of enterprise and ambition, Making his way to Monfoato, Minnesota, he was employed on a roilravel for two years, arad then went to St. games, Minn Where he devalued five uje ass to clerking. Ide afterward spent fine years as an employee in a genure merchandise stor at Nevada, Cows, and returning to St.games, spent three yard on a farm.

In the spring of 1883 Mm . Syuenson arrived in Cosperstain NAh Ne kotic, which at thivat time was a tiny hamat containing a Yew frame buildings. Ste entire the employ of of Thompson. Odegard, asch the following yean

Gohir sypuersons
bought out the interest of the senior parties, while later he purchaser the interest of Mr. Odegard and became sole proprietors of the business, which he has since condireted. Lu 1903 he incarporater his mercantile interests under the style of $\ln$ Syvensowt Sons, giving his two sans an interest in the business. Whir store build ling, $75 \times 140$ feet, is a brick and
stone structure thoroughly modern auk whet dote stone structure thoroughly modern aud up. to. date in ito equipment ard appointment, \&h vas
buret in 189 L . The store fixtures ave such bivet in 189 L . The store fixtures are such
as well display the goods aired the arrangement is well display the goods aud the arrange rent of the stock is attractive, while the business methods of the havre comm tend the firm to the patronage and support of the public: They have evererecognizid the fact that satisfied patrons are the lect advertisements ail in ill their dealiugo have conformed a their busines to the highest conbmencial staudauls of integrity and enterprise.

Mn, Supveis on, however, has not confine his attention solely to merchanisung, but has eptendie his efforts ven a braved field, his labors being at all timer of a charastou that contribute to public progress and prosperity as well as to individuce success.

John Sypuersous
He was one of the organizes of the State Bank of Copentown, which has enjacjet as ste dy awl thitchfule grow th from the beginning, and from the first he has Ven ito president ste is also the owner of the two story quilting, which is so arranged as to facititate the contorict if the business. Mr. Sypierom was also one of the arganigus are First stock hoers of the State bank of Finley, n, oak of which bee is now vice president. Le is also a stock hoes aud president of the State Bank of Buncoed X. Daks, is a stocphoedr anil the vice president of the Briggs County Tile phone? aud a stock hoeser aud doicctors of the Cranejohnson Cumber Pe, having yards in ten differnit towns avid cities in Harte whkita. Se also ours a number of farms which are cultivated by renters. De is likewise the president of the bart of trustees of the Nosthim Right Masonic Temple Association, the, which is now briesing a thirty-five thousoul dollar brick structure which is to he used exchisively for Masonic purposes, ait inches well appointed chef Ln 1899 gs. Syoureon was marie to Annie T. Odegarl, a native of Norway, whose family came to North Dakota among the early'

Gohn Syvereou
settlers of the state.
They have two eons ave a daughter.
Thiodore Sigwalne is a worthy success or of his father in the business circles of briggo Co. He was horn in Copersto ion, 7 , 14,1886 , and after attending the public schools there, was graduater from the Shattuck Military Weadamy at Taribault Minnerola iu 904. Le complitid a covrse in minieng engineering
in Ealumbia Hnewervity of New Hopte is 1909 , ave in Álimbia Nncwervity of New Yoot in 1909 , aul
upon his retiern home Wecame a partnes upon his return home Wecame a partnes othis father in the firm of fohm Syperson $r$ Sons. OnOct, 9,1909 , he was married to Marie foan Dermes, a mative of Berlin Germamy, and
They have one son Sokn. Yi, \&. Soverson io They have one son fokn. T.S. Sypencon io prominent in Masbnic aircles, biing a past ot the Lodge of Pirfection, aud he also telongot
the theta XI, a fraternity of Columbia Univessety.
 leaving the high ochool at Cooperstorn attirbed the Shattuof Mikitary Acadeny at Faribault, Minnesth, auk aftorvare became a law stiedent in the Iniversity of Micheqan in Eme Aubor.

Gentrude, a gratu te of St Mareio Ceadamy

Gohn Syperson
at Taribault, Minnesota, continued heveducation in Smith college at Northampton, Massaohusito, th has bun said that each individual his come hothy anlythis is true, one may say That Mr. Seysicon's is the beautify ing of his town, where he has had plintil many y of the tres which help to make Posperstain one of the most beautiful peaces in the entire. state. His is, however, but one feature of his public spirit, for when the days were darkest and the times hardest in North Dakota he did much to wart carrying others through and lifting the financine turdew resting upon the state. Of a studious nature, he potsines a fine private library, representing the best authors of the world, with which he aud his wife are largely familiar. He also has a small experimental orchard, to which he devotes much time, and thus his hows which are free from businus cares are filled with interests of an important and. Venificial character aud Mr. Syveran, although extremely modest aced retiring, is ranked with the most prominent, representative and valued citizens of grig es County:
Bibliog: Lounsherry VolII, 1911, page 105-6

Gohn Syverson
Gohn Sijperson, merchant, bankert prominent business man, was born in Vaagh, Narway Mav 17, 1849, a son of Bywes Bergum, who was a shoemakes ly trade, auk olso had a small farm in Norvay. Le died in Feke, Mins, at 87 yravo folm was 5 th of 3 boys aud 3 girlo of hisfattreis family Qe come to Minn in 1869, worked on rdilwaif 2 yrs, at Mankato, thes derkel for 5 yo at StCamids, Muin then 5 yeas in a store at Revada, Down, thers 3 yass on a farm ot St ames -

Came to Cooperstown, 1883 as a clerk or Hhomporn * Odeqaid + hought ocit boeh ownels i ble nicosporatell in 1903 as P hn Syvercou + Sons Lis store bvieding $75 \times 140 \mathrm{ft}$ of brick $x$ stone was buitt in 18申4. Ide was connected with other businuses: Slate Boukg Cocftin, State Bonk f7inlyMD, State Bawk of Binford ND, Irígo $C_{0}$ Telefone $C_{0,}$. Prane - Sohnson Pímbur ©., aed ouno sevecal falmos,- Masonic. Temple Ason, MM. Syperson married, in 1847 Mis Annie T. Odegard b, in Norway.
Childrei;
Lheodor Sígwald, b. 7 e b 14,1886 in Couptin, forn int Germany.
hom married Coh 9,1909 , marie goan dermes, Gohn A, aud Bertruble -
Bitf: Condensed trom Socens berry VolIII, 1917, p 105-6.

Gown Syuersow
Cohen Syverson was Vern March 17, 1849 at Vaage Norway. OLe wad the san of Super ave Margit acoben Bergunú. tisfather was as shoe maker on lan estate there. Mn. Syverson was tutored with the children of the owner of the "gard". Hi th the first money the earned after he came to Minnesota ius1869, he bought a gold watch and sent it to the lady who Lad been bind enough to let him lear with her quo children

Gu 1876 he marries Genie Odogaard, who had come to Minnesota with her parcuto in 1860's. Mr. Syverson worked in stores ir Minnesota, Doura, aud at Norfolk Nebraske. It was in Norfolk that he lost t three childru- all hischildsuby difetheria, de artivoken, it was then, in 1883, that the cane to Cooperstown to work for his brothers-in-law, Indue Thompson aud jell degard, who oconed the first store in Copesstou, her about one year he bought out Mp. Thompson aud later Mr, Odogar of

Thee children were bow to Mr. Syverson in Coperstion Theodre, Jonngr. aud Gertrude ( Iladeernd)
Mr, Syversonhad a great interest in Cooperstown. At his own expense he planted trees completely around several blocks in Corfesptron, incline the one where his house was biel, awl the bloch where the hospital now studs.

Thew Corperstron was organized as a villege Aug 23,1892 , he was elected" Invitee. "or the 3 rd District (l lark.) aide when it was incorporated op a city, M1w-6, 1906, Mr. pyverson was elected as the first mayo,
an the period of May and free 1889 token the county paid a scent bunter on ap hess he trots in, in trade gopher tails amounting to l $\$ 90 \mathbb{K}^{2}$ in his core
These differences are not an error. The hat changed the spelling ghisname.
on n Syotesson
$\operatorname{Lu} 1889$, Mr, Sypenco was aspessae for "Goode and Merchandise, $\$ 10,000^{\circ}$,

De built the Syuerson Block in 1894 , the brick office bielding, east, ores the stet tron the sta ce in 1899 , and the "Rubel house" - a \$100 alloy hide e-in1896, His he named for Dr, Serge Newell, a Civil War, army surgeon who was Where in 1883. This building
becfeme the"TRebecca Stomel in 1956,

The time while Mil, Syverson was mayor saw the beqiningo of cement sidewalks to replace the rotting board sidewalks in town,
Mr. Syverson planned the landscape work of Githaligtm, sinmeud Grade Schotol, the Sigh School, the Bethlehem Church, and the
Masonic Temple.
MM. Syvesson died here in 1932, aud Mrs Sypurn in 19 m 4 ,

Erom Lounsberry's History of North Dalsota John Syverson, merchant, banker and prominent business man, whose Intense and intelligentiy alrected activity has contributed much to the upbuilding of Cooperstown and the development of ariges county, was boxn in Vaage, Norway, Masch 27,2849 , a son of Syver Bergum, who was a shoemaker by trado and also had a srae 11 faxm in Norwey, He died in Folk county, Minnesota, at the advanced age of esghty-seven years of his family of six childiong three sons and three daughters, John was the firth. He vas a young man of twenty years whon in 1869 he 2 eft the 2 nad of the midnight sun and sought the opportunities offered in the now world to the forelgn born man of enterprise and ambition. Meking his way to lankato, Minnesota, he was employed on a raliroad for two Jeors and then vent to St. James, Minnosota, where he devoted ilve Jears to clorking. He aftorward spont ilve yeara as an omploye In a general morchandise store at Nevada, Iove, and returned to St. James, spont three years on a farm.

In the spring of 1883 Mr . Syverson arrived in Cooperstown, North Dakota, which at that timo was a tiny hamlot conteining a fov frame buildings. Ho ontered the omploy of thompson \& Odegard and the following year bought out the interests of the senior partner. while later he purchased the interest of Mr. Odegard and beeamo sole proprietor of tho business, vinich ho has since conducted. In 2903 he incorporated his mercantile interests under the style of John Syvorson \& Sons, giving his two sons an interest in the business. heir store builalng, seventy-five by one hundred and forty feet, is a brick and stone structure thoroughly modern and up-to-dete in its equipment and appointment. It was built in 1894. The store $11 x t u r e s$ are such as well display the goods and the arrangement of the stock is attractive, while the business methods of the houso commend the fixm to the patronage and support of the prolic hey have over recognized the fact that satisfied patrons are the best advertisemont and an al2 thoiv dealings have conformed their business to the hightst commercial standards of

Mr. Syverson, however, has not confined his attention solely to merchandising but hes extonded his efforts over a broed ileld, his labors belng at all times of a character that contributes to public progress and prosperity es well as to individual suceess. He wes one of the organizers of the state Bank of Cooperstown, which hes onjoyed a steady and healthful growth from the beginhing and Irom the ilrst ho has been its president. He Is also the owner of the two story bank buliding, which is so arranged as to facilitate the conduct of the business. Mr. Syverson wes a 0 so one of the organizers and first stockholders of the state Bank at Flnley, Horth Dakota, of which he is now vice president. He is also a stockholder and the president of the state Bank of Binford, North Dakota, is a stockholder and vice president of the Griggs County telephone Company and a stockholder and disector of the Crane Johnson Lumber Compeny, having yards in ten difierent towns and cities in North Dakota. Ho also owns a number of farms which are cultivatod by renters. He is 11 kew ase tho prosident of the board of trustees of the Northern Light Masonie Temple Association, Tne. which is now builaing a thinty-five thousend doliar brick structure which is to be used exclusively for Masonic purposes and includes well appointed clup rooms.

# john syverson 

John Syverson, merchant, banker and prominent business man, whose intense and intelligently directed activity has contributed much to the upbuilding of Cooperstown and the development of Griggs county, was born in Vaage, Norway, March 17, 1849, a son of Syver Bergum, who was a shoemaker by trade and also had a small farm in Norway. He died in Polk county, Minnesota, at the advanced age of eighty-seven years. Of his family of six children, three sons and three daughters, John was the fifth. He was a young man of twenty years when in 1869 he left the land of the midnight sun and sought the opportunities offered in the new world to the foreign born man of enterprise and ambition. Making his way to Mankato, Minnesota, he was employed on a railroad for two years and then went to St. James, Minnesota, where he devoted five years to clerking. He afterward spent five years as an employe in a general merchandise store at Nevada, Iowa, and returned to St. James, spent three years on a farm.

In the spring of 1883 Mr . Syverson arrived in Cooperstown, North Dakota, which at that time was a tiny hamlet containing a few frame buildings. He entered the employ of Thompson \& Odegard and the following year bought out the interests of the senior partner, while later he purchased the interest of Mr. Odegard and became sole proprietor of the business, which he has since conducted. In 1903 he incorporated his mercantile interests under the style of John Syverson \& Sons, giving his two sons an interest i in the business. Their store building, seventy-five by one hundred and forty feet, is a brick and stone structure thoroughly modern and up-to-dete in its equipment and appointment. It was built in 1894. The store fixtures are such as well display the goods and the arrangement of the stock is attractive, while the business methods of the house commend the firm to the patronage and support of the public. They have ever recognized the fact that satisfied patrons are the best advertisement and in all their dealings have conformed their business to the highest commercial standards of integrity and enterprise.

Mr. Syverson, however, has not confined his attention solely to merchandising but has extended his efforts over a broad field, his labors being at all times of a character that contributes to public progress and prosperity as well as to individual success. He was one of the organizers of the State Bank of Cooperstown, which has enjoyed a steady and healthful growth from the beginning and from the first he has been its president. He is also the owner of the two story bank building, which is so arranged as to facilitate the conduct of the business. Mr. Syverson was a Iso one of the organizers and first stockholders of the State Bank at Finley, North Dakota, of which he is now vice president. He is also a stockholder and the president of the State Bank of Binford, North Dakota, is a stockholder and vice president of the Griggs County Telephone Company and a stockholder and director of the Crane Johnson Lumber Company, having yards in ten different towns and cities in North Dakota. He also owns a number of farms which are cultivated. by renters. He is likewise the president of the Board of trustees of the Norther Light Masonic Temple Association, Inc., which is now building a thirty-five thousand dollar brick structure which is to be used exclusively for Masonic purposes and includes well appointed club rooms.

## JOHIT SYVERSON

In 1877 Mr . Syverson was married to Annie $\mathbb{I}$. Odegard, a native of Norway, whose family came to North Dakota among the early settlers of the state. They have two sons and a daughter. Theodore Sigwald is a worthy successor of his father in the business circles of Griggs County. He was born in Cooperstown, February 14, 1886, and after attending the public schools there was graduated from the Shattuck Military Academy at Fairbault, Minnesota, in 1904. He completed a course in mining engineering in Columbia University of New York in 1909 and upon his return home became a partner of his father in the firm of John Syverson \& Sons. On the 9th of October 1909, he married Marie Joan Hermes, a native of Berlin, Germany, and they have one son, John. T. S. Syverson is prominent in Masonic circles, being a past master of the blue lodge and venerable master of the Lodge of Perfection, and he also belongs to the Theta XI, a fraternity of Columbia University. The second son, John A. Syverson, after leaving the high school of Cooperstown attended the Shattuck Military Academy at Fairibault, Minnesota, and afterward became a law student at the University of Nichigan at Ann Arbor. Gertrude, a graduate of St. Mary's Academy at Faribault, Minnesota, continued her education in Smith Coliege at Northampton,

- Massachusetts.

It has been said that each individual has some hobby and if this is true one may say that Mr. Syverson's is the beautifying of his town, where he has planted many of the brees which help to make Cooperstown one of the most beautiful places in the entire state. This is, however, but one feature of his public spirit, for when the days were darkest and the times hardest in North Dakota he did much toward carrying others through and lifting tho financial burden resting upon the state. Of a studious nature, he possesses a fine private library, representing the best authors of the world, with which he and his wife are largely familiar. He also has a small experimental orchard, to which he devotes much time, and thus his hours which are free from business cares are filled with interests of an important and beneficial character and $\mathbb{M}_{1}$. Syverson, although extremely modest and retiring, is ranked with the most prominent, representative and valued citizens of Griges County.

Loren Syperson
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Paren Sypervon IN $^{\prime} 145-62$ Fostersed, was bom
in Prawford C. Thise, fuly 18,1860 , the wave of 8. Syveron borie in Noraray in 1840 and U1. S, aboat 1860 , who married Elizaleth Pasiy, doirghtor of wieleinen Pary faimer of tinns aich (let.,

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Lorur Syvencon was married in Zeb. 1891 to Miss Levina M. Sond, bown in Mimesota. She was daughtur of Denry Bond a nativie of Birginin of Dutch, Brish and Helch descent, aud an old Dak. seulis. Hes mother, ham in Nintucky, was of Dutch-Srish descent.

Sheir chiedrin: Leila, borm 7 ib 13,1892-3
Olive, boun Oct, 24,189な; and
Ehel, deceased.
Bibliog, Compendiff Nist + Biog-1900 - page $76 /$


[^0]:    CHRYSLER "60"-Touring Car, \$1075; Roadster, \$ri45; Club Coupe, \$1I65; Coach, SII9; ; Sedan, \$1295.
    CHRYSLER "70"-Phaeton, \$I395; Coach, \$1395: Roadster, \$I525; Royal Coupe, \$1695 Brougham, \$1745; Sedan, \$1545; Royal Sedan, \$1795; Crown Sedan, \$1805.
    CHRYSLER IMPERIAL " 80 "-Phaeton, $\$ 2495$; Roadster (wire wheels standard equipment, wood wheels optional), \$2595; Coupe, two-passenger, \$2895; Coupe, four-passenger,
    \$2895; Sedan, five-passenger, $\$ 3095$; Sedan, \$28en; Selan, five-passenger, \$3095; Sedan,
    seven-passenger, $\$ 3$ I95; Cabriolet, $\$ 3495$. Sedan limousine, $\$ 3595$. All prices $f$. $0 . b$.
    Federal excise tax. Detroit, subject to current

[^1]:    "IT'S Your Emergency Behavior That Proves Your Mettle," says Arthur L. Humphrey, "president of the Westinghouse Air Brake Company. Mr. Humphrey has had to meet more "big moments" than fall to the lot of most people. How he met and profited by them

